

Real Estate Research May 9, 2018

Hotels Trends: Public Market Perspectives

Meet the Money Conference 2018

Michael J. Bellisario Sr. Research Analyst mbellisario@rwbaird.com 414-298-6130

Amanda Sweitzer
Sr. Research Associate
asweitzer@rwbaird.com
414-298-1706

Please refer to Appendix - Important Disclosures and Analyst Certification on pages 16-19

All information as of 05/04/2018 unless otherwise noted.



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Michael Bellisario

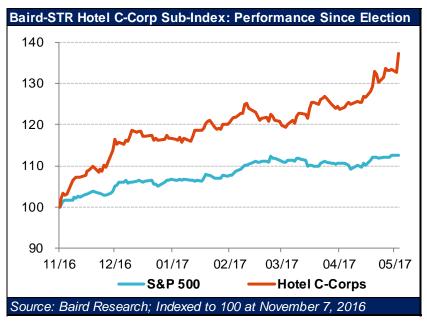
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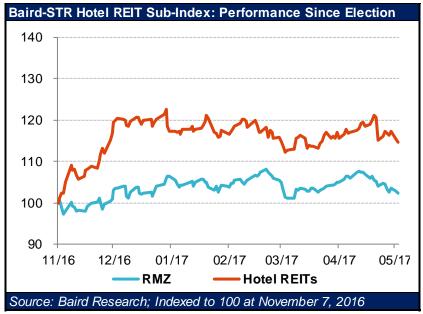
mbellisario@rwbaird.com

414-298-6130



2017 Conference Rewind: Stock Price Performance Then

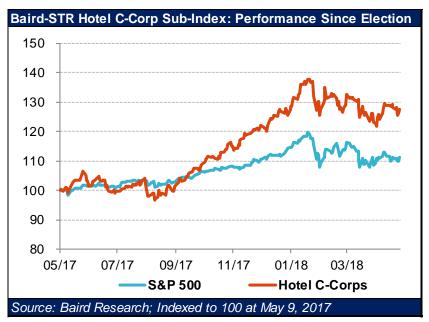


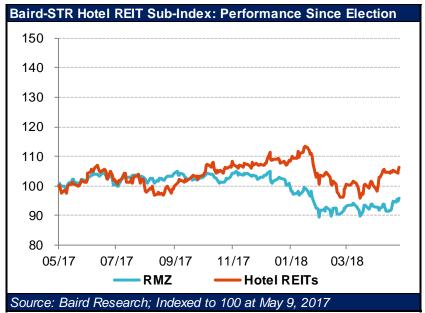


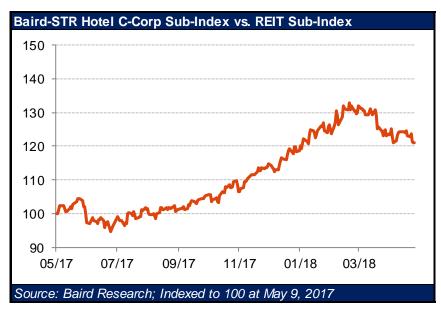




Stock Price Performance Since Last Year's Conference









Stock Prices Up Big but RevPAR Not Keeping Pace

Big shift in investor sentiment since the election and tax reform

- Investors focused on RevPAR growth trajectory it's all about the second derivative
 - Buzz words: this year's "accelerating" is last year's "stable"
- Industry-wide RevPAR growth has remained near ~3.0% despite increased optimism
- Recent trends and commentary suggest fundamentals are inflecting higher (slightly)
 - Maybe the benefits of tax reform are finally leading to stronger growth
 - Recent results being boosted by hurricane-related demand and resort strength

Monthly RevPAR	Growth															
	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	2017A	Jan-18	Feb-18	Mar-18
Top 25 Markets	4.4%	0.8%	2.3%	0.8%	1.9%	1.8%	-0.4%	0.4%	0.9%	5.0%	4.6%	5.6%	2.2%	3.0%	3.4%	4.7%
All Other Markets	3.0%	1.2%	7.1%	2.1%	4.7%	3.4%	1.5%	3.8%	3.4%	3.3%	3.1%	3.5%	3.4%	2.6%	3.4%	3.1%
Total U.S.	3.8%	1.2%	5.1%	1.7%	3.6%	2.8%	0.8%	2.5%	2.4%	4.1%	3.9%	4.6%	3.0%	2.9%	3.5%	3.9%

Source: Baird Research, STR

Hotel brands have increased their 2018 RevPAR growth outlooks

- Hilton: 2.0% to 4.0% (up from 1.0% to 3.0% previously)
- Hyatt: 2.0% to 3.5% (up from 1.0% to 3.0% previously)



Our View: Industry Fundamentals

2018 RevPAR growth forecasts are biased higher – too many tailwinds too ignore

United States I	Hotel Industry	y Forecasts						
	2015A	2016A	2017A	2018YTD		20	18E	
	•				Baird	CBRE	PwC	STR
Supply	1.1%	1.6%	1.8%	2.0%	2.0%	2.0%	2.0%	2.0%
Demand	2.9%	1.7%	2.7%	3.0%	2.5%	1.8%	2.2%	2.3%
Occupancy %	1.7%	0.1%	0.9%	0.9%	0.4%	-0.1%	0.2%	0.3%
Average Rate	4.4%	3.1%	2.1%	2.5%	2.4%	2.6%	2.4%	2.4%
RevPAR	6.3%	3.2%	3.0%	3.5%	2.9%	2.5%	2.7%	2.7%
				Mar 2018	May 2018	Feb 2018	Jan 2018	Apr 2018

Source: Baird Research, CBRE, PwC, STR

Key assumptions:

- Continuation of recent GDP growth trends
- Urban markets are expected to underperform by 100-200 bps
- $_{\odot}$ The upper-upscale and upscale classes are expected to underperform by $\sim 100-150$ bps
- For 2019, we expect 2.0%-2.5% RevPAR growth, which assumes slightly higher supply growth and moderating demand and ADR growth relative to 2018



Our View: Hotel Stocks

We favor the hotel brands over the hotel REITs

- Hotel brands are a better business model, especially in a slower-growth environment;
 their gradual shift to more franchised properties is boosting ROICs
- Hotel brands are gaining market share (via conversions and development globally) and returning billions of dollars to shareholders
- Hotel REITs are facing lots of headwinds on the expense side of the P&L; outsized supply growth in urban markets is holding back ADR growth

Valuation Overview:

Hotel C-Corps

- Hilton and Marriott are trading at ~15x and ~16x NTM EBITDA, respectively
- Hyatt is trading at ~12.5x NTM EBITDA

Hotel REITs

- Select-service Apple and Summit trading at 12.0x–12.5x NTM EBITDA
- Full-service portfolios trading at 5.5% to 6.75% implied corporate cap rates
- Host and Sunstone are trading at ~12x and ~13.0x NTM EBITDA, respectively
- Chesapeake, LaSalle, and Pebblebrook are trading at ~14x NTM EBITDA

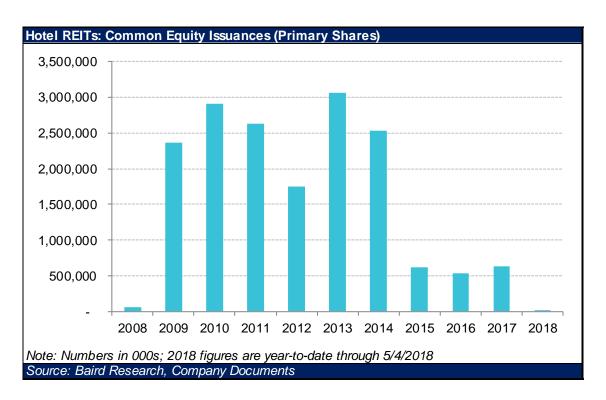


Capital Allocation Overview

Balance sheets are generally well positioned and lowly levered

- Most management teams are targeting 3.0-4.0x net leverage, but some are running their balance sheets much more conservatively
- Hotel REIT stocks are generally trading at or near NAV estimates; some M&A take-private speculation has begun to get priced into certain stocks

Equity issuances have slowed materially





Capital Allocation: Recent Hotel REIT Transactions

- Hotel REITs have been selective acquirers in early 2018; balance sheets are well capitalized with plenty of dry powder available
 - Ashford Prime (AHP) Ritz-Carlton Sarasota 6.0% TTM cap rate
 - DiamondRock (DRH) Hotel Palomar Phoenix 12.6x EBITDA (year 1 projections)
 - Hersha (HT) Annapolis Waterfront Hotel 8.7% TTM cap rate
 - Host (HST) \$1 billion Hyatt portfolio sub-5% NTM cap rate; underwriting a mid-6% cap rate within the first 2-3 years of ownership
- Disposition activity has slowed; not many "non-core" assets left to sell; lack of acquisition opportunities a limiting factor
 - Almost all management teams agree today is a sellers' market we share this view
 - The "capital recycling" story remains important companies are focused on selling lower-RevPAR, lower-growth properties to improve the portfolio's overall quality
 - Strategic or motivated sellers are the big winners
 - RLJ selling legacy FelCor assets Sheraton Philadelphia sold at a 5.6% TTM cap rate
 - Hyatt selling assets to Host (HST) to become "asset lighter"



Capital Allocation: Potential LaSalle-Pebblebrook Merger

Pebblebrook has made public three separate offers to merge with LaSalle

- Most recent and "final" public offer from PEB implied a \$32.49/share price for LHO,
 which is nearly 8% above where LHO is currently trading
- PEB's offer implies an all-in high-5% NOI cap rate the thesis is a multi-year operational improvement and capital investment story
- LaSalle remains quiet, has not yet engaged with Pebblebrook, and is likely considering other potential offers (we believe mainly from private equity groups)

A Pebblebrook-LaSalle merger is unique to both companies...

- o PEB has a premium valuation and a cost of capital advantage unlike any other REIT
- LHO has valuable real estate with brand and management flexibility

...which is why we don't expect a wave of more public-to-public M&A to occur

- Most hotel REITs' valuations are fairly similar (~12.0x-13.0x NTM EBITDA)
- Transaction (and other frictional) costs are high
- M&A requires a willing seller...
- Investors focused on broader M&A read-throughs How far is PE willing to stretch on valuation? Who gets sold next? Are improving fundamentals a hindrance to a deal?



Hotel Technology Changes

Hotel brands don't know their customers well enough

- Booking direct campaigns are helping but mainly affects the leisure traveler only
- Need to convert the non-loyalty members and OTA users
- Brand companies must spend more; <u>Priceline spent \$4.5 billion on advertising in 2017</u>

Customer booking behavior is changing rapidly...faster than the brands can adapt

- Re-pricing software is keeping a lid on ADR growth − TripBAM, Tingo, corporate travel management software → Baird has its own propriety technology with our travel agent
- Baird's program, called ReSearch, <u>led to 62 bps of overall ADR savings in 2017</u>
 - \rightarrow ~\$25,000 of gross savings = ~\$1.55 per room night
 - > ~\$36 of savings per room night when a reservation is re-booked (\$251 ADR)
 - App-friendly industry: Hotel Tonight, Recharge, Hotels.com
- The brands are working hard to combat these changes (extended cancellation window)

• My favorite comparison: What about Accenture's travel program?

425,000 employees (vs. Baird's 3,400)



Conclusions

- RevPAR growth likely to remain in the low-single-digit range; the bias is higher though given that fundamentals are starting to show signs of life – later-cycle dynamics could persist for a while and don't foreshadow an impending downturn
- Urban markets will likely continue to underperform secondary/tertiary markets in the nearto-intermediate term
- Stock selection: we favor the hotel brands over the hotel REITs; interest rates remain a key focal point for investors
- We believe a potential LHO-PEB merger would be unique to both companies; even if private equity is the ultimate acquirer of LHO, we don't expect many other take-private transactions
- The brands need to continue transitioning their business models from being just a hotel company to being a global consumer branding company with a powerful distribution platform
 just like an OTA



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Michael Bellisario

Senior Research Analyst – Hotel REITs & C-Corps Robert W. Baird & Co.

mbellisario@rwbaird.com

414-298-6130



Baird Hotel Coverage Universe

	Ticker	Market Cap	Rating	Risk Suitability	Price	Dividend Yield	(Discount) to 52- week high	Premium to 52-	Average Volume (000s)	Ent. Value/ EBITDA	Net debt + pref. / EBITDA	NAV	(Discount)/ Premium to NAV
Company	Honor	(11111110110)	rating	Cultubility	5/4/18	Tiola	Wook mgn	WOOK IOW	(0000)	2018E	2018E	NTM	NTM
Apple Hospitality REIT	APLE	4,204	0	A	18.28	6.6%	-9%	9%	1,518	12.1x	2.9x	18.76	-3%
Ashford Hospitality Trust	AHT	837	N	A	7.02	6.8%	-3%	30%	508	11.3x	9.4x	8.95	-22%
Braemar Hotels & Resorts Inc.	BHR	387	N	H H	10.28	6.2%	-9%	22%	281	13.6x	8.4x	12.32	-17%
Chesapeake Lodging Trust	CHSP	1.817	0	A	30.10	5.3%	0%	33%	322	14.0x	4.5x	28.37	6%
Condor Hospitality Trust, Inc	CDOR	118	N	H	9.95	7.7%	-11%	22%	12	12.3x	7.1x	11.10	-10%
DiamondRock Hospitality	DRH	2,277	0	A	11.29	4.4%	-7%	14%	2,247	11.4x	3.0x	11.53	-2%
Hersha Hospitality Trust	HT	828	0	A	19.19	5.8%	-3%	16%	531	13.6x	8.6x	20.01	-4%
Hospitality Properties Trust	HPT	4,222	Ν	A	25.69	8.3%	-20%	8%	932	9.4x	5.0x	26.20	-2%
Host Hotels & Resorts	HST	14,828	0	Α	19.84	4.0%	-8%	15%	7,066	12.3x	2.8x	19.39	2%
LaSalle Hotel Properties	LHO	3,305	0	Α	29.94	3.0%	-6%	24%	2,255	13.9x	3.5x	29.58	1%
Pebblebrook Hotel Trust	PEB	2,453	Ν	Α	35.48	4.3%	-11%	20%	829	14.2x	5.2x	35.78	-1%
RLJ Lodging Trust	RLJ	3,618	Ν	Α	20.60	6.4%	-14%	10%	1,503	11.6x	4.8x	21.70	-5%
Summit Hotel Properties	INN	1,509	0	Α	14.36	5.0%	-26%	12%	764	13.1x	5.7x	12.78	12%
Sunstone Hotel Investors	SHO	3,625	N	Α	16.09	4.7%	-8%	14%	2,252	13.3x	1.9x	15.24	6%
REIT Median		2,365				5.6%	-9%	15%	880	12.7x	4.9x		-2%
Extended Stay America	STAY	3,750	0	A	19.74	4.5%	-7%	21%	411	9.9x	3.8x		
Hilton Inc.	HLT	24,382	0	Α	81.16	0.7%	-8%	34%	9,237	15.2x	3.5x		
Hyatt Hotels Corporation	Н	9,259	0	Α	78.46	0.8%	-5%	44%	316	12.1x	1.1x		
Marriott International	MAR	48,485	N	Α	135.85	1.2%	-9%	42%	1,915	16.5x	2.4x		
C-Corp Median		16,821				1.0%	-8%	38%	1,163	13.6x	2.9x		
Peak Resorts	SKIS	66	0	Н	4.65	6.0%	-24%	16%	46	8.0x			
Ski Median		66				6.0%	-24%	16%	46	8.0x			

Rating: O - Outperform; N - Neutral; U - Underperform Risk Suitability: H - Higher Risk; A - Average Risk Source: Baird Research, SNL Financial, FactSet

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Baird Hotel Coverage Universe

Baird Hote	el Coverage Universe: Covered Companies
	Risks
AHT	Higher-than-peer leverage
	Potential conflicts of interest with its external manager Ashford Inc.
APLE	Above average supply growth in the upscale chain scale
	Retail-focused shareholder base potentially looking for liquidity
BHR	Higher-than-peer cost of capital
	Potential conflicts of interest with its external manager Ashford Inc.
CDOR	Higher-than-peer cost of capital
	Ability to obtain debt and equity financing to fund acquisitions
CHSP	Outsized exposure to high-beta lodging markets
	Outsized exposure to the more volatile corporate transient business customer
DRH	Higher-than-peer concentration to Marriott-branded and -operated hotels
	Execution of potential asset sales (timing, pricing)
Н	~80% common share ow nership by founding family
	Sustainability of brand equity
HLT	Sustainability of brand equity
	Potential investor concern surrounding HNA's owneship stake
HPT	Higher-than-peer leverage
	Potential conflicts of interest with its external manager RMR
HST	Higher-than-peer concentration to Marriott-branded and -operated hotels
	Execution of potential asset sales (timing, pricing)
Source: Ba	aird Research

	Risks
HT	Potential conflicts with HHMLP, the affiliated operator of a majority of Hersha's room
	Geographically concentrated portfolio with significant exposure to New York City
INN	Ability to obtain debt and equity financing to fund acquisition/growth strategy
	Unexpected supply grow th in secondary markets that could limit operating results
LHO	Outsized exposure to high-beta lodging markets and independent hotels
	Outsized exposure to the more volatile corporate transient business customer
MAR	Sustainability of brand equity
	Starw ood integration- and merger-related risks, including potential asset sales
PEB	Outsized exposure to high-beta lodging markets and independent hotels
	Outsized exposure to the more volatile corporate transient business customer
RLJ	Significant concentration of hotel management by White Lodging
	Outsized exposure to weaker-performing markets like New York City and Houston
SHO	Higher-than-peer concentration to Marriott-branded and -operated hotels
	Ramp up of recently renovated and repositioned properties
SKIS	Adverse weather conditions
	Ability to obtain debt and equity financing to fund acquisition/growth strategy
STAY	Greater volatility from hotel ow nership; development plans increase risk profile
	Competition from major global brand companies

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